



AGENDA ITEM: 5

OVERVIEW AND SCRUTINY BOARD

4 May 2010

STRATEGIC PLAN 2010/2011: THEMATIC SECTIONS AND PERFORMANCE INDICATORS PRELIMINARY DRAFT

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PURPOSE OF REPORT

1. Following recent discussions with Scrutiny Panels, to provide Overview and Scrutiny Board with the preliminary draft of the thematic sections and performance indicator appendix of the 2010/2011 Strategic Plan for consultation and direction.

BACKGROUND

2. The Strategic Plan is the Council's overarching plan and is central to planning across the organisation. The Plan provides a strategic overview of the business of the Council that brings clarity of purpose to the organisation and offers a coherent framework for performance and financial management.
3. In 2008, the Council published a three-year Strategic Plan for 2008-2011, in line with the period of the current Local Area Agreement for Middlesbrough. The plan is revised on an annual basis to ensure that it remains fit for purpose.
4. The Deputy Mayor approved an outline structure and development timetable for the 2010 revision of the Strategic Plan on 10 February 2010. The timetable provides for CMT and Overview and Scrutiny Board to consider working drafts of the Plan at appropriate intervals, prior to endorsement by Executive and approval by Council in June 2010.
5. Prior to OSB consideration, relevant sections of the revised Plan are considered by Scrutiny Panels. These discussions have now been completed for 2010/2011, and a number of amendments have been made or are planned as a result. Notable amongst these are:

- Detailed performance indicator information is included in the relevant appendix, with the thematic section outlining the Council's key targets in narrative format.
 - Performance targets that are not determined locally (i.e. either statutory or negotiated with national government) will be identified in the performance indicator appendix in the final version of the plan.
 - Performance comparison information included in the final version of the plan will be broadened to include family group comparisons for relevant indicators (e.g. crime, health, benefits and educational attainment).
 - Narrative around the strategic priorities will be reviewed and updated as appropriate to ensure clarity.
6. The preliminary draft of the thematic sections and performance indicator appendix of the 2010 Strategic Plan is attached. Comments are sought on (a) the Council's general approach in contributing to the strategic priorities, (b) the degree of ambition in performance targets for 2010/2011 and (c) the plausibility and extent of the activity planned for 2010/2011.
- Note:** due to its length, a copy of the preliminary draft has been supplied to OSB attendees only, with a further draft made available in the members' library for consideration.
7. This draft will be finalised in the coming weeks through internal debate and discussions with partners where appropriate. 2009/2010 outturns and targets for those performance indicators that are measured by financial year will be added into the draft following the annual corporate data return, due for completion in early May 2010 (where year-end data was not available at the time of printing, quarter three performance has been used as a proxy).
8. Such changes are unlikely to significantly alter the fundamental direction of the Strategic Plan, however any major changes will be formally notified to OSB at its June 2010 meeting.
9. A final draft of the Strategic Plan will be presented to the Council's CMT in May 2010, before endorsement and approval is sought through Executive and Council in May/June 2010.
10. The Plan will be published on the Council's website by 30 June 2010. The final version of the document will be professionally printed and distributed in July 2010.

RECOMMENDATIONS

11. That OSB notes and comments on the preliminary draft of the 2010/2011 revision of the Council's Strategic Plan.

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